The Office of the National Coordinator for Health Information Technology



HIT Safety: Progress Made and Challenges Ahead Health IT Week

September 19, 2014





- ONC welcomes our featured speakers
 - Zia Hydari Carnegie Mellon University
 - Tammy Williams University Health System
 Consortium
 - Karen P. Zimmer ECRI Institute and PSO



Crucial Role of HIT Safety at ONC

- National Quality Strategy "Making care safer" is DHHS priority
 - Health IT provides the infrastructure
- IOM Report 2011
- ONC Health IT Safety Plan 2013
 - Use Health IT to make care safer
 - Continuously improve the safety of Health IT
 - Certification Criteria

- ONC Office of Clinical Quality and Safety - 2014



Active role of ONC in Health IT Safety

- Learn
 - Increase the quantity and quality of data and knowledge
- Improve
 - Develop resources and use corrective actions
- Lead
 - Promote shared responsibility
 - Establish Health IT Safety Center

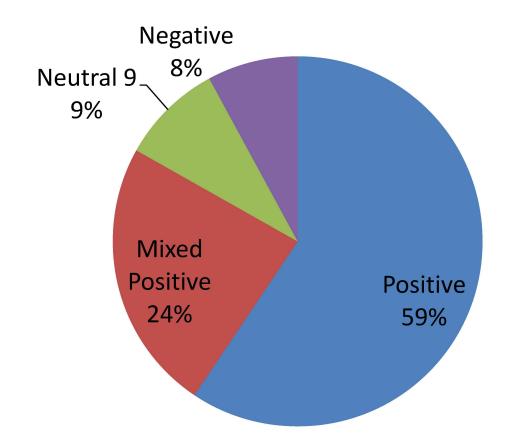


ONC HIT Safety Program Highlights - Promoting Safe Use of EHRs: 2013 - 2014

- SAFER Guides released
- Safety Enhanced Design 2014 EHR Certification Criteria
 - Usability Testing Reports on CHPL
- ONC-ACB surveillance of safety
- HIT developers "How to work with a Patient Safety Organization"

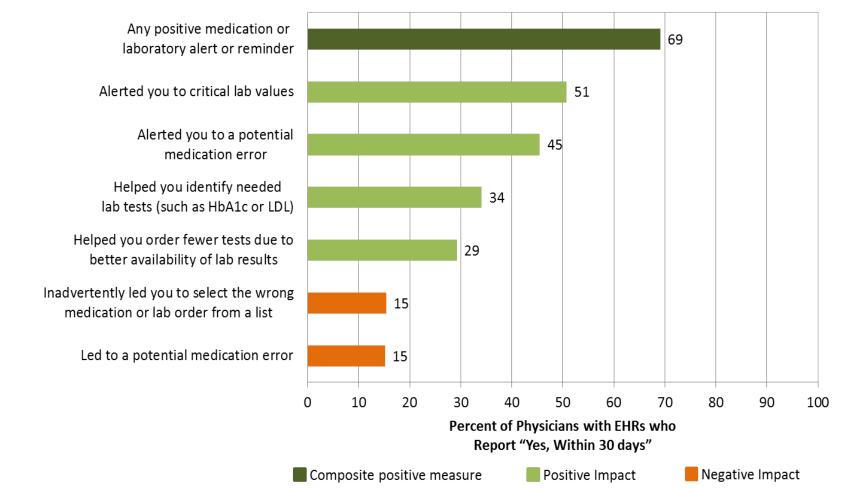


Meaningful Use Functionalities have Positive Effects on Health Care Quality, Safety and Efficiency



Source: ONC Systematic Review of Literature from 2007-2013

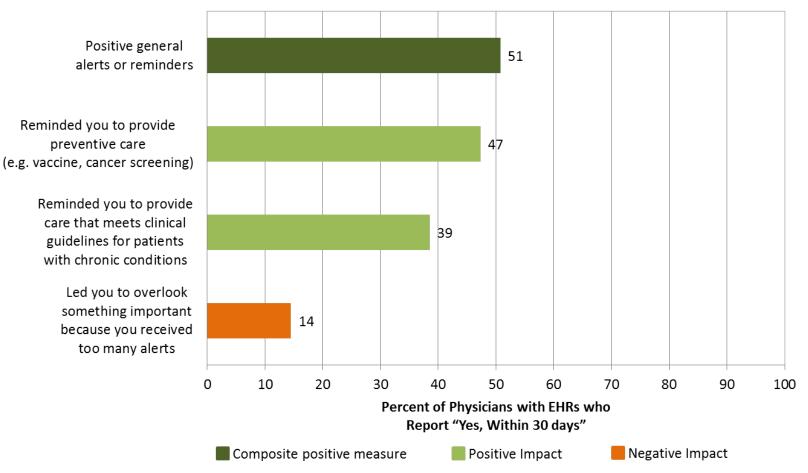
Three times as many physicians reported that their EHR prevented a potential medication error than caused one



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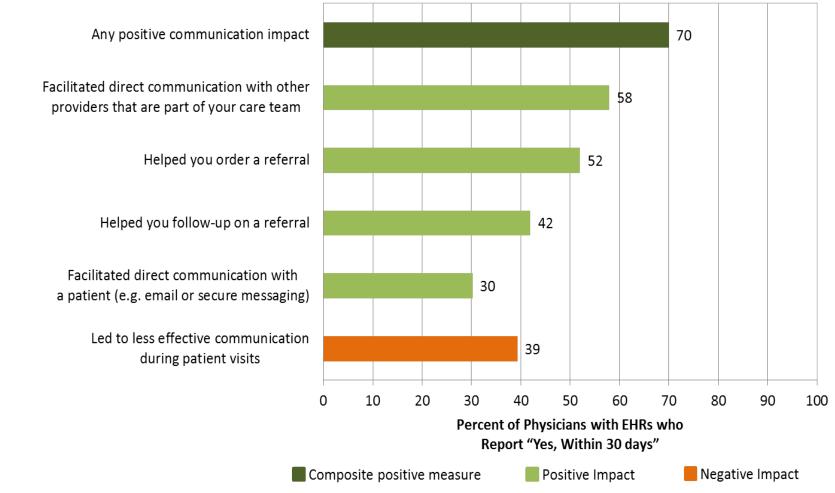
More than half of all physicians using EHRs reported positive impacts associated with their EHRs' general alerts and reminder functions



Seven in ten physicians using EHRs reported positive impacts from EHRfacilitated communication with patients or care team members

Health T.gov

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Based on the 2013 NAMCS Physician Workflow Survey.



ONC EHR Certification Criteria Improves Safety and Quality

- Physicians with *meaningful use-enabled EHRs* reported their systems were: 26% more likely generate general alerts and reminders that improve patient care,
- 22% more likely to demonstrate positive medication or laboratory impacts
- 9% more likely to enhance communication
- <u>http://www.healthit.gov/sites/default/files/safetyqual</u> <u>itybrieffinal_sept2014_final.pdf</u>



Meaningful Use Measures Decrease Adverse Drug Events

- Hospitals adopting all five core measures of meaningful use for medication management in 2010 had 52 percent reduction in adverse drug events
- AHRQ funded study of Florida hospitals



Source: http://www.healthit.gov/buzz-blog/meaningful-use/meaningful-adverse-drug-rates-reality/





Saving Patient Ryan

Can Hospital IT Make Patient Care Safer? Evidence from Pennsylvania Hospitals

Muhammad Zia Hydari Carnegie Mellon University, and Living Analytics Research Centre (LARC)

> Professor Rahul Telang Carnegie Mellon University

William M. Marella Pennsylvania Patient Safety Authority

Hydari, Telang, Marella: Saving Patient Ryan – Can Hospital IT Make Patients Safer?

"Patient safety" can be defined as freedom, as far as possible, from harm, or risk of harm, caused by medical management (as opposed to harm caused by the natural course of the patient's original illness or condition).¹

| Pennsylvania (PA) Population | 12 million |
|---|--------------------------|
| Reported PA Patient Safety Events, (2005—2012) | 1.7 million ² |
| Reported PA Deaths (due to patient safety event, 2005—2012) | 2,500 |

⁽¹⁾ Great Britain House of Commons Committee, Patient Safety, Sixth Report, (2) Pennsylvania law requires hospitals to report events to the Patient Safety Authority, (3) Harvard Professor and MD Lucian Leape popularized the expression that US patient safety problem is comparable to "3 jumbo jet crashes every two days" [Error In Medicine, JAMA 1994], (4) PHC4 reported roughly 7 million inpatient days per year during 2005-2012.

Do Advanced Electronic Medical Records (EMR) make patient care safer?

Dranove et al defined "Advanced EMR" as CPOE or Physician Documentation; multiple authors have used this definition in their studies.

Dranove, David, Christopher Forman, Avi Goldfarb, and Shane Greenstein. "The Trillion Dollar Conundrum: Complementarities and Health Information Technology." *American Economic Journal: Economic Policy*, 2014. https://www.aeaweb.org/forthcoming/output/accepted POL.php.

| ltem | Source | Description |
|-----------------------|-------------------|---|
| Patient Safety Events | PSA | All patient safety events for 2005-2012 in Pennsylvania Hospitals |
| EMR Adoption | HIMSS | Adoption of Basic EMR (CDR, CDSS) and Advanced EMR (CPOE, Physician Documentation) and non- Clinical IT for 2005-2012 |
| Hospital Controls | PHC4, AHA, CMS | In-patient days, teaching status, residency status, JCAHO, medical school, transfer-adjusted case mix index |
| County Controls | AHRF | Population; percent white; percent over 65; unemployment, household income |

Methods

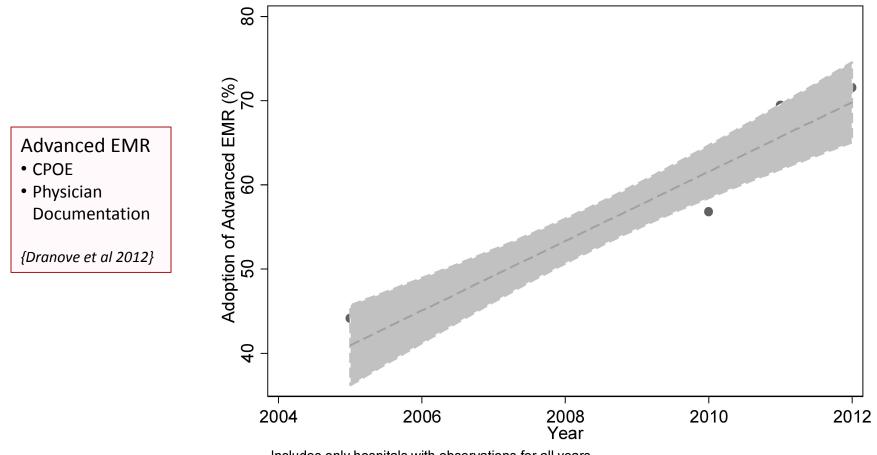
- Hospital-year as unit of analysis
- Outcome is log of reported patient safety events
- Differences-in-differences identification strategy
 - Exploit within-variation in hospitals' EMR adoption and patient safety events
 - Control for hospital and year FE
- Time-varying hospital controls
 - Inpatient days, case mix index¹
- "Time-invariant" controls, interacted w/ linear time trend
 - County: population, household income, age over 65 years
 - Hospital: teaching, residency, medical school, JCAHO

Identification Assumption:

EMR Adoption is random, conditional on the controls

 $^{\mbox{\scriptsize 1.}}$ Case Mix Index used in robustness check

EMR Adoption in Pennsylvania Hospitals

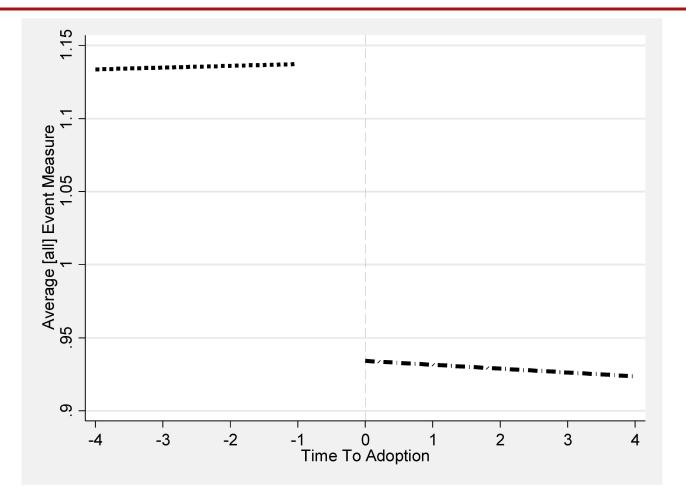


Includes only hospitals with observations for all years.

CDR: Clinical Data Repository; CDSS: Clinical Decision Support System; CPOE: Computerized Physician Order Entry;

Dranove, David, Christopher Forman, Avi Goldfarb, and Shane Greenstein. "The Trillion Dollar Conundrum: Complementarities and Health Information Technology." *American Economic Journal: Economic Policy*, 2014. https://www.aeaweb.org/forthcoming/output/accepted_POL.php.

Patient Safety Events Before and After Adoption



Suggests 15%-20% drop in average event measure
 Upward sloping before, downward sloping after

Vertical axis measure is calculated from the residual of a regression that factors out control variables, hospital fixed effects, and year fixed effects from log of events. Residual is the difference between the expected value predicted by the factors and the actual value.

Hydari, Telang, Marella: Saving Patient Ryan – Can Hospital IT Make Patients Safer?

Advanced EMR adoption leads to:

- 27% decline in all (aggregated) events
- 30% decline in medication events
- 25% decline in complication of procedure ,

test, or treatment

Medication events include incorrect medication lists, unauthorized drugs, omitted/extra/wrong dosage, prescription delays, monitoring errors, or inadequate pain management (but not adverse drug reactions).

Complications of procedure, test, or treatment include complication following surgery or invasive procedure, anesthesia event, emergency department, maternal complication, neonatal complication, nosocomial infection, cardiopulmonary arrest outside ICU, IV site complication, extravasation of drug or radiologic contrast, catheter or tube problem, onset of hypoglycemia, and complication spinal therapy

Robustness Checks

| Concern | Check |
|--|--|
| Selection | No effect on skin integrity events (falsification test with placebo outcome) |
| Unobserved hospital ability correlated with IT adoption and patient safety | No effect of non-clinical IT Effect of Advanced EMR persists with non-clinical IT as covariates |
| Reverse causality (regression to mean) | Lagged events (and changes) do not predict Advanced EMR adoption No anticipation effect of EMR adoption |
| Functional form dependence | Similar effects from non-linear specifications |
| Sample issues (outliers etc.) | Similar effects with balanced panel and balanced panel with basic EMR throughout study |
| Measurement error | Similar effects with corrected sample in which EMR adoption persists |

Skin integrity events include pressure ulcers, burns, rashes / hives, abrasions, lacerations, blisters, and skin tears. These events are problems with patient positioning, movement, or manipulation; or physical environment; or use of devices near or on patients—so no expected effect from IT

Non-clinical IT includes revenue cycle management, general financials, financial decision support, human resources, and supply chain management.

Events by Harm Score

- Events categorized into (i) Adverse Events, (ii) Reached Patient, No Harm, and (iii) Near Misses
- Advanced EMR leads to decline in all categories but statistically significant decline (28%) for (ii) only
- CPOE leads to a statistically significant (14%) decline in (i)
- Physician documentation leads to statistically significant (29%) declines in both (ii) and (iii)

Next Steps

- Advanced EMR adoption and thematic changes in medication errors
 - Distribution changes in event subtypes
 - Latent topics and topic evolution in unstructured text reports
- Differences in benefits
 - Hospital organization hierarchy
 - All vs. (a priori) good hospitals
 - Over time





Health IT-Related Patient Safety Events

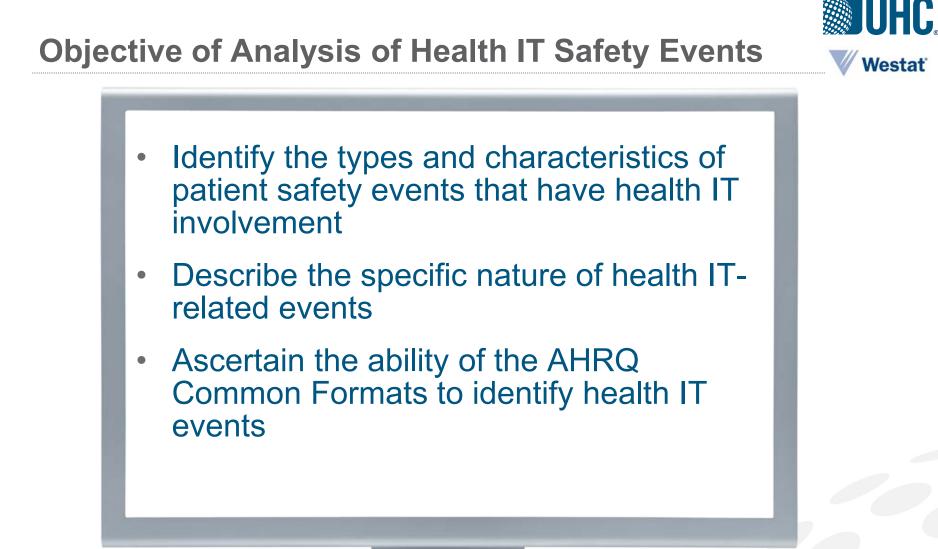
Findings in the UHC Safety Intelligence[™] Patient Safety Organization (PSO) Database

September 19, 2014

Background

- This project supports the 2013 ONC Health IT Patient Safety Action and Surveillance Plan
- The analysis of a large database of reported safety events can
 - Increase knowledge about the types, frequencies, and underlying causes of health IT-related safety problems
 - Guide the development of evidence-based programs and policies
 - Improve measurement and reporting of health IT-related safety events
- ONC contracted with Westat to engage AHRQ-listed PSOs to conduct analysis
- Westat subcontracted with UHC, an established PSO with a large historical database of patient safety events







Aggregate Analysis of Events Reported to UHC Intelligence[™] Databases

2 Separate Groups of Data in Aggregate analyses

- 40 PSO organizations only
- All 81 organizations in PSO and Non-PSO

Data were obtained for a 2 ¹/₂-year period of time

• January 1, 2011 to June 30, 2013

Aggregate analysis focused on responses to question "Was health information technology implicated in event?

- AHRQ Common Formats event type categories
- Harm Scale v 1.1
- Preventability
- Age, Gender, Ethnicity, Race
- Contributing Factors



Key Findings in Aggregate Data

| ltem | PSO Database | PSO and Non-PSO Database Combined |
|-----------------------------------|---------------|--------------------------------------|
| Total # of Events in Database | 451,195 | 924,281 |
| Health IT Question Answered | 229,248 (51%) | 438,568 (47%) |
| Health IT Involved (Answer "Yes") | 9,726 (4.2%) | 20,758 (4.7%) |

Most common AHRQ categories tagged health IT-related

- Other (55%)
- Medication-related (33%, 36%)
- All others 1-3% or less

60% of Health IT-related events reached the patient

 Less likely to result in harm when compared to those events that were not health IT-related

About 75% of events were considered preventable*

• More likely to be preventable when compared to events that were not health IT-related (about 50% considered preventable)



Events Categories Selected for In-Depth Review and Their Sample Sizes

| E١ | vent Category | Total health IT-tagged events in category | Sample size (# events reviewed) | Sample size as a % of total events |
|----------------------------------|---|--|------------------------------------|------------------------------------|
| 1. | Medication-related | 3,206 | 300 | 9 |
| 2. | Medical records/patient identification [†] | 1,224 | 300 | 25 |
| 3. | Care coordination/ communication [†] | 1,036 | 300 | 29 |
| 4. | Laboratory test [†] | 1,036 | 300 | 29 |
| 5. | Device/supply | 306 | 300 | 98 |
| 6. | Radiology/imaging [†] | 242 | 242 | 100 |
| 7. | Omissions/errors in diagnosis, assessment and monitoring [†] | 218 | 218 | 100 |
| 8. | Blood/Blood Product | 151 | 151 | 100 |
| 9. | Infrastructure failure [†] | 149 | 149 | 100 |
| Other Event Categories Reviewed* | | | | |
| Fa | lls | 280 | 50 | 18 |
| Su | rgery or anesthesia | 196 | 50 | 25 |

[†]These event types were captured using UHC's proprietary taxonomy, but would map to "other" category in Common Formats. *These were event types assumed to have a high rate of false tagging; therefore, a small sample was reviewed to ensure important information was not overlooked in these categories.



Type of Health Information Technology Involved

| Type of Health IT | Ν | % |
|---|-----|------|
| *EHR - Clinical documentation system | 657 | 42.1 |
| *EHR - Computerized Prescriber Order Entry - Other | 296 | 19.0 |
| *EHR - Computerized Prescriber Order Entry - Medication | 171 | 11.0 |
| *Administrative | 168 | 10.8 |
| *Laboratory information system (LIS) | 159 | 10.2 |
| *EHR - Electronic medication administration record (eMAR) | 83 | 5.3 |
| *Radiology Information System (RIS) / Picture Archiving & Communication System (PACS) | 79 | 5.1 |
| *EHR - Pharmacy system | 45 | 2.9 |
| Blood Management System | 38 | 2.4 |
| *Human interface device (e.g. keyboard, mouse, monitor, printer) | 26 | 1.7 |
| EHR - Entire system | 16 | 1.0 |
| *Automated Dispensing Machine | 14 | 0.9 |
| *EHR - Clinical decision support system | 8 | 0.5 |
| Operating Room Information System | 6 | 0.4 |
| Cardiovascular Information System (CVIS) | 4 | 0.3 |
| *Billing - Coding/billing system | 3 | 0.2 |

*Asterisk indicates field in AHRQ Common Formats v.1.2 More than one type of technology may have been selected in one event Total number of health IT events = 1,559

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Health IT-related Taxonomy: Computer-related Issues

| Computer-Related Categories | | | | |
|--|-----|------|--|--|
| Level 1 Category [†] | Ν | % | | |
| Data output/display error | 392 | 25.1 | | |
| *Software functionality or configuration issue | 274 | 17.6 | | |
| *Issue in the interface between software | 247 | 15.8 | | |
| Computer/system/software was down/unavailable/slow | 187 | 12.0 | | |
| *Issue in software interface with a device | 169 | 10.8 | | |
| *Network failure/problem | 31 | 2.0 | | |
| *Problem associated with maintenance or upgrades | 24 | 1.5 | | |
| *Hardware failure/problem | 22 | 1.4 | | |
| *Security, virus, or malware issue | 4 | 0.3 | | |

*Subcategories of taxonomy not shown
*Asterisk indicates field in AHRQ Common Formats v.1.2
Total number of selections under computer-related = 1,350
Total number of health IT events = 1,559
More than one taxonomy category may have been selected in one event



Health IT-related Taxonomy: Human-Computer Interface

| Human-Computer Interface | | |
|---|-----|------|
| Level 1 Category+ | N | % |
| *Data entry errors | 827 | 53.0 |
| Missed/overlooked information | 199 | 12.8 |
| Did not review /seek out info in record | 138 | 8.8 |
| *Design of user interface/display of information/interpretation | 56 | 3.6 |
| Access issue (unable to log in, multiple user issue) | 39 | 2.5 |
| User ignored or overrode an alert | 12 | 0.7 |

*Asterisk indicates field in AHRQ Common Formats v.1.2 †All categories/subcategories are not shown Total number of selections under human-computer interface = 1,676 Total number of health IT events = 1,559 More than one taxonomy category may have been selected in one event



Overview of Findings

Both computer-related and human-computer interface health IT issues are mainly the result of human error

- Exceptions such as hardware failures or power failures
- *Blunt end*: design/format of software, its functionality/configuration
- Sharp end: errors by healthcare providers during processes of care

Errors occurred at each stage of the care delivery process for the most part

- Medication: order, transcribe, dispense, administer, monitor
- Lab/Blood/Radiology: order, specimen collection, administration of treatment or tests, and interpretation or results reporting

Most common health IT-related issues

- Entry errors
- Data output/display errors
- Software functionality or configuration issue
- Software interface between various software products



Prevention Strategies

- Decision support and/or alerts/prompts may help prevent order entry errors for
 - Incomplete entries, expiring medication orders, duplicate orders for medications and tests, out of range weights and medication doses, contraindications for treatment or tests
- Stronger action to prevent wrong patient errors and duplicate records
 - Policies, procedures, and functionality that forces staff to search for records a particular way may help prevent wrong patient errors and the creation of duplicate records (e.g. required fields, specific sequence of search elements)
- Organizations should monitor for duplicate records
- Policies and procedures requiring verbal communication in error-prone situations



Strengths

- Large sample size representing organizations nationally
- Rich information on the characteristics of health IT events including:
 - Computer-related aspects
 - Human-computer interface aspects
 - When health IT-related issues occurred in the course of care
- Provides actionable content
- Interrater reliability was high on whether events were truly health IT-related and on agreement on at least 1 type of health IT involved and on 1 taxonomy classification



Limitations

There are limitations inherent in voluntarily incident reporting

- Not representative of all cases
- Categorization of the event may not be accurate
- Information in event description may be limited or not exact
- Cause of the IT issue may not have been identified

Interrater reliability lower for exact agreement on taxonomy

 Large number of categories with some similar, interrelating, and overlapping themes, making it challenging for 2 reviewers to select exactly the same choices

Findings may not be generalizable across software products



Health IT Safety: Progress Made and Challenges Ahead

September 19th

Karen P. Zimmer, MD, MPH, FAAP Medical Director, Patient Safety, Risk, & Quality, ECRI Institute Medical Director, ECRI Institute PSO





Two ONC-Sponsored Works:

1. Anticipating Unintended Consequences of Health Information Technology and Health Information Exchange: How to Identify and Address Unsafe Conditions Associated with Health IT. (#HHSP23320095655WC)



2. Patient Safety Through Effective Health IT Risk Management (#HHSP23320095649WC)



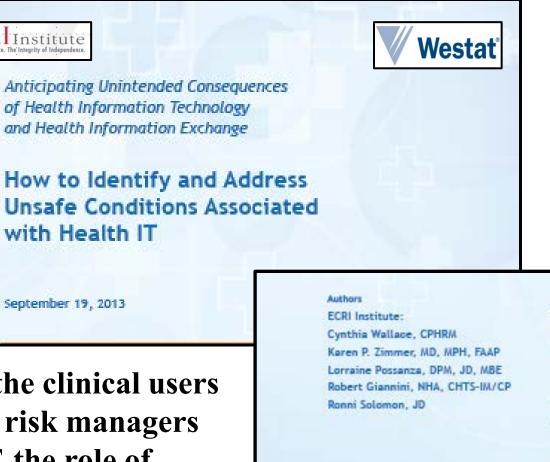
Benefits of Health IT



- Reduce medication errors
- Eliminate illegible writing
- Enable computerized provider order entry
- Achieve best practices using clinical decision support tools (CDS)
- Preventive care recommendations

- Track immunizations, testing, and referrals
- Centralize patient records (availability, timeliness)
- Allow access across a variety of settings for care coordination

How to Identify Unsafe Conditions Associated with Health IT



Reporting is easier said than done.

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Do the clinical users and risk managers **SEE the role of** health IT in adverse events?

Prepared for

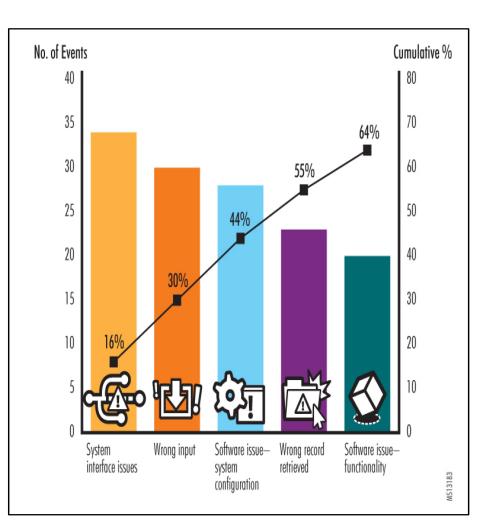
The Office of the National Coordinator for Health Information Technology Washington, DC

Prepared by

Westat 1600 Research Boulevard Rookville, MD 20850-3129 (301) 251-1500

Contract No: HHSP23320095655WC Task Order: HH5P23337003T

ECRI Institute PSO Deep Dive



1. System interface issues

Health **T**.gov

- 2. Wrong input
- 3. Software issue system configuration
- 4. Wrong record retrieved

5. Software issue – functionality

Guide: Common Health IT Issues

Health IT.gov

Human-computer

- A patient was not identified properly, and all clinical information was entered into the wrong record.
- Data were entered incorrectly into the electronic record due to multiple records being open.
- The system failed to alert the user of an identified concern with a flag or pop up.
- The user ignored or overrode an alert.
- Data were not entered into the system.
- Data were incomplete and missing from the entry.

Computer-related

- Data were not displaying properly in the system.
- The network was down or slow.
- Interface issues with the laboratory system caused delays in the ability to retrieve data.
- The software was not up to date.
- Software did not meet the needs of the specialty provider.
- The software was not functioning properly.
- Data were lost.

Guide: Summary of Contents



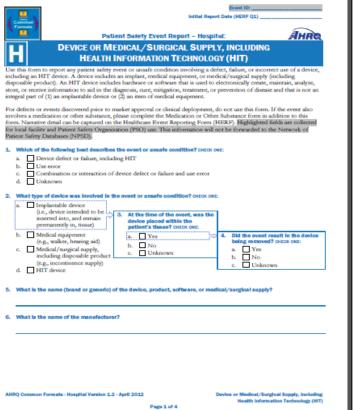
- Identified how the implementation and use of health information technology (health IT) impacts patient safety
- Described high reliability and culture of safety principles to support reporting in healthcare organizations of errors, near misses, and unsafe conditions with health IT systems.
- Identified tools and methodologies to assist healthcare organizations in developing reporting systems to capture health IT events.
- Listed the advantages for healthcare organizations to partner with EHR developers and PSOs in learning about and analyzing health IT events.

Guide: How To Collect Health IT Event Data Health IT.gov

Standardized tools:

AHRQ Common Format for Health IT Event





Guide: How To Collect Health IT Event Data



Standardized tools:

• AHRQ Health IT Hazard Manager

| me A | Admin 🔻 | Hazards * Report | s * My Accour | nt 🔻 | | | | | | | | |
|---|------------|--------------------------|---------------------|---|---|--------------------------|-----------------|---|---|--|--|--|
| | | | Whe | | | | | ot applicable, leave orth. Do not use th | | | | |
| 1. Descri | iption | 2. Systems Involved | 3. Discovery | 4. Causati | on 5. Impact | 6. Haza | rd Control Plan | 7. Plan Approva | 1 | 8. Notes & References | | |
| Usability: (Check all that apply.) | | | | D | Decision Support: (Check all that apply.) | | | | Loc | Local Implementation: (Check all that apply.) | | |
| III Info | ormation | hard to find | | 100 | 6 Excessive non-specific recommendations/alerts | | | | Faulty local configuration or programming | | | |
| Diff | ficult dat | a entry | | | Faulty recomm | | | | 101 | Inadequate local testing | | |
| | | mand on human memo | rv. | 17 | Missing recon | mendation | or safeguard | | 10 | Inadequate project management | | |
| | Sub-opti | mal support of teamwor | k (situation aware | ness) | | dequate clinical content | | | | Inadequate project management O Inadequate software change control | | |
| Cor | nfusina i | nformation display | | | 1 1 Inappropria | te level of a | utomation | | 101 | Inadequate control of user access | | |
| | | feedback to the user | | 8 | Other (specify | | | | 101 | Sub-optimal interface management | | |
| O Mismatch between real workflows and HIT | | | | | | | | | 肥白 | Other (specify) | | |
| 0 | Mismate | h between user expectati | ons (mental mode | els) and | endor Factors: (C | heck all tha | t apply.) | | | | | |
| нл | | | 1 | Sub-optimal interfaces between applications (and devices) | | | | Other Factors: (Check all that apply.) | | | | |
| Oth | her (speci | ify) | | E | Non-configurable software | | | | 85 | Inadequate training | | |
| Data Ou | uality: (C | heck all that apply.) | | 10 | Faulty vendor configuration recommendation | | | | 23 | Excessive workload (including cognitive) | | |
| | | | | | Unusable software implementation tools | | | | 80 | 🔝 🕕 Inadequate organizational change management | | |
| IT design contributed to entry of data in the wrong patient's record | | | tients | Inadequate vendor testing | | | | 03 | Inadequate management of system downtime or slowdown | | | |
| Organizational policy contributed to entry of data in the wrong | | | | ne wrong | Inadequate vendor software change control | | | | 1000 | Unclear policies | | |
| patient's record | | | | | Inadequate control of user access | | | | Compromised communication among clinicians (i.e., during 0 Compromised communication among clinicians (i.e., during) | | | |
| Patient information/results routed to the wrong recipient | | | | Faulty software design (specification) | | | | hand-offs) | | | | |
| Discrepancy between database and displayed, printed, or exported data | | | or | Other (specify) | | | | Interactions with other (non-HIT) care systems Physical environment (e.g., hardware location, lighting. | | | | |
| | | ince information | | | | | | | 23 | engineering) | | |
| | | elements of the patier | nt's record availab | le only on | | | | | Hardware failure | | | |
| pap | per/scan | ned documents | | | | | | | 10 | Inadequately secured data | | |
| | st data | | | | | | | | 10 | O Use error in the absence of other factors | | |
| Inaccurate natural language processing | | | | | | | | | C Other (specify) | | | |
| Virus or other malware | | | | | | | | | | | | |
| Oth | her (speci | ify) | | | | | | | | | | |

Source: Walker JM, Hassol A, Bradshaw B, et al. *Health IT Hazard Manager Beta-Test: Final Report* [online]. AHRQ Publication No. 12-0058-EF. Rockville (MD): Agency for Healthcare Research and Quality; 2012 May. <u>http://healthit.ahrq.gov/sites/default/files/docs/citation/HealthITHazardManagerFinalReport.pdf</u>.

Guide: Monitoring and Feedback



- Staff Feedback
 - Analysis of event(s)
 - Error-prevention strategies
- Monitoring
 - Organizations must monitor the effectiveness of their event reporting programs to ensure staff know:
 - How to use the program
 - That the program is capturing the data needed for continuous improvement

Guide: Monitoring and Feedback



- Other sources of information:
 - Discussion with users
 - Helpdesk logs maintained by the IT Department
 - Medical chart reviews
 - Claims data
 - Executive staff walk-arounds

The Eight Dimensions of the Socio-Technical Model Health IT.go



- Hardware and software
- Clinical content
- 3 Human-computer interface
- People
- **5** Workflow and communication
- 6 Internal organizational policies,
 - procedures, environment, and culture
- External rules, regulations,
 - and pressures
- 8 System measurement and monitoring

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Guide: Health IT Safety – A Shared Responsibility

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Health Care Organizations Internal reporting of incidents, near misses, unsafe conditions

Patient Safety Organizations Analysis of aggregated data,

feedback, education

Health IT Safety

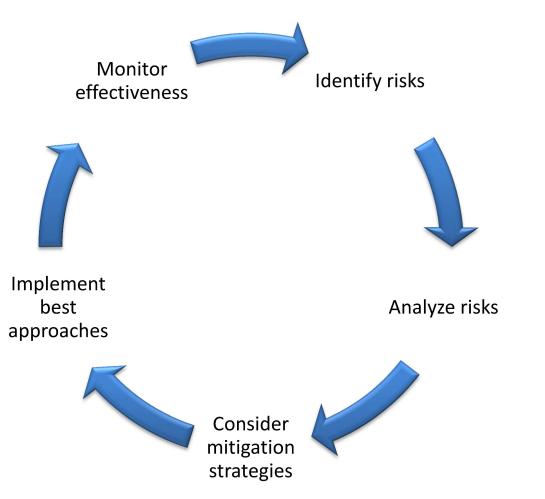
EHR Developers Safety alerts, software updates

Federal and State Authorities

Guidance from agencies of the Department of Health and Human Services, as well as state licensing authorities

Guide: Identifying Health IT's Unintended Consequences

Continuous Feedback Approach to Health IT System Safety



Health T.gov



Promoting Patient Safety Through Effective Health IT Risk Management

Sponsor: Office of the National Coordinator for Health Information Technology (#HHSP23320095649WC)



Project motivation



- The potential for health IT to improve the safety of health care delivery has been appreciated for decades
- Role of health IT in introducing safety risks has become apparent more recently
 - Malfunctioning hardware/software
 - Data corrupted or lost
 - Complex organizational demands





- To develop and test a prototype safety improvement approach for organizations implementing health IT systems
 - Enable them to identify safety risks attributable to health IT systems
 - Begin to mitigate those risks

The Research Project



- 9-month process improvement project
- Diverse group of hospitals and ambulatory practices
- Patient Safety Organization (ECRI Institute) recruited sites and facilitated improvement projects
- Expert input: Hardeep Singh & Dean Sittig
- Evaluation: RAND team

Improvement approach



- Sites developed work plans:
 - Select a safety topic area
 - Ex: CPOE
 - Identify specific risks within that area
 - Ex: nurses fail to acknowledge orders in the EHR
 - Design and deploy mitigation actions
 - Ex: standardizing work flow and training nurses
 - Identify metrics and collect data
 - Ex: percent of orders not acknowledged within time frame

Overview of sites



| Site | Intervie w? | Project leader's department | Reporting to PSO? | Selected topic area |
|--------|----------------|-----------------------------|----------------------|--|
| Hosp 1 | No | Quality | Yes | Organizational activities and responsibilities |
| Hosp 2 | Yes | Risk management | No | Clinician communication |
| Hosp 3 | Yes | Risk management | Yes | Test result reporting and follow-up |
| Hosp 4 | Yes | Quality/risk mgmt | No | CPOE |
| Hosp 5 | No | Quality | Yes | Clinician communication |
| Hosp 6 | No | ΙТ | No | EHR downtime |
| Hosp 7 | No | Risk management | Yes | Clinician communication |
| Amb 1 | Yes | Multiple roles | No | CDS |
| Amb 2 | No | Operations | No | Patient identification |
| Amb 3 | Yes | Risk management | No | Test result reporting and follow-up |
| Amb 4 | Yes | Practice owner | No | Test result reporting and follow-up |

Evaluation approach



- Interviews with representatives of hospitals and ambulatory practices
- Interviews covered:
 - background and context
 - health IT adoption
 - existing health IT safety and risk management practices
 - process improvement experience
 - barriers and facilitators
 - usefulness of resources





- Most sites found it difficult to identify and mitigate health IT safety risks within the 9-month project period
- Most sites implemented risk mitigation activities
- One site demonstrated improvement on its selected metric
- Several sites found reporting to PSO using the Common Formats to be challenging





- Organizations with the highest level of readiness had in-house expertise and prior experience in QI and risk management
- Projects aligned with organizational priorities, current initiatives, and federal policy directives (e.g., MU) were more likely to make progress
- 3. Organizations with project teams that were closely involved in executive leadership were more likely to make progress





- 4. Health care organizations had limited capacity to join and sustain an externally-initiated health IT risk management initiative
- 5. Organizations tended to view health IT as a solution to patient safety problems, rather than a contributor to problems





- A key determinant of project success was the availability of resources – especially staff effort – to commit to the health IT safety project
- 7. Practical, easy-to-use tools could help organizations identify risks and set priorities for addressing them

Policy Opportunities (1 of 3)



• Raising awareness:

- Integrate health IT safety agenda with the broader patient safety agenda
- Engage front-line clinicians—they have direct experience with the risks
- Fostering collaboration:
 - Disseminate best practices and project guides
 - Provide training related to safe use of health IT to staff in several distinct disciplines (medical, IT, risk management)

Policy Opportunities (2 of 3)



- Increase the availability of consultation services:
 - Especially important in rural hospitals and small ambulatory practices
 - REC and PSO programs
 - Develop a "facilitator" workforce
- Develop and refine tools and metrics:
 - Adaptation or extension of diagnostic tools, SAFER Guides, AHRQ Common Formats

Policy Opportunities (3 of 3)



- Strengthen incentives for health IT system designers:
 - Consider use of MU standards and EHR certification programs to provide incentives for EHR developers and clients to optimize safe use of health IT
 - Use surveillance associated with certification to identify and address unsafe features





- The prototype safety improvement approach confronted barriers—all are potentially remediable
 - Limited awareness, competing priorities
 - Cross-department, inter-professional coordination
 - Identifying health IT-related safety risks
 - Metrics for improvement
 - Mitigation strategies

HealthIT.gov Safety Landing Page



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Health IT Legislation and Regulations

Health IT and Safety

Rural Healthcare

Behavioral Health

Strategic Planning

Federal-State Healthcare Coordination

Clinical Decision Support (CDS)

Accelerating Health Information Exchange (HIE)

Consumer eHealth

Health IT and Safety

Health IT and Patient Safety Tools and Health IT makes new improvements in health care quality and safety possible, compared to paper records. Yet, if not designed and used correctly, it can also introduce new risks of harm. The Office of the National Coordinator (ONC) is taking actions on health IT and patient safety as described in our <u>Health IT Patient Safety Action and</u> <u>Surveillance Plan</u> by <u>Improving</u> the safe use of health IT, <u>Learning</u> more about the impact of health IT on patient safety, and <u>Leading</u> to create a culture of shared responsibility among all users of health IT.

IMPROVE: ONC is creating resources to improve health IT safety and patient safety

 SAFER Guides: The SAFER Guides are designed to help healthcare organizations conduct self-assessments to optimize the safety and safe use of electronic health records (EHRs). The SAFER Guides were developed based on the best evidence available including a literature review, expert opinion, and field testing at a wide range of healthcare organizations, from small ambulatory practices to large health systems.. Each of the nine SAFER Guides begins with a checklist of "recommended practices."



Recently Updated

May 2014

Promoting Patient Safety
Through Effective Health
Information Technology Risk
Management [PDF - 1.95 MB]

July 19, 2013

 ONC released the guide EHR Contracts: Key Contract Terms for Users to Understand [PDF -501 KB].

Spotlight on the Literature

- Improving Adherence for Management of Acute Exacerbation of Chronic Obstructive Pulmonary Disease Sonstein L, Clark C, Seidensticker S, Zeng L, Sharma G.
- Development and testing of tools to detect ambulatory surgical adverse events. Mull HJ, Borzecki AM, Hickson K, Itani KM, Rosen AK.

New Tools and Interventions



- ONC sponsored analysis of HIT related safety events
 - University Health System Consortium
 - ECRI
 - The Joint Commission
- Tools and Interventions
 - Health IT Developers Guide to Working with High Reliability Organizations
 - How to Identify Unsafe Conditions Related to Health IT
 - Promoting Patient Safety Through Effective Health IT Risk Management
- Certified Health Product List (CHPL)
 - Usability Testing Reports

CHPL Website





The Certified Health IT Product List (CHPL) provides the authoritative, comprehensive listing of Complete Electronic Health Records (EHRs) and EHR Modules that have been tested and certified under the ONC HIT Certification Program, maintained by The Office of the National Coordinator for Health Information Technology (ONC).

Each Complete EHR and EHR Module listed on CHPL has been tested and certification by an authorized testing and certification body against applicable standards and certification criteria adopted by the HHS Secretary. EHR technologies that have been certified under the ONC HIT Certification Program are eligible to be used for the Centers for Medicare and Medicaid (CMS) EHR Incentive Programs. The CHPL provides CMS EHR Certification ID for gualified products to be used in the CMS EHR Incentive Programs.

In FY/CY 2013, beginning January 2, 2013:

Eligible providers will have the ability to use EHR technology that is certified to 2011 edition certification criteria, 2014 edition certification criteria, and a combination of 2011 and 2014 edition certification criteria to generate CMS EHR Certification ID that is submitted to CMS as part of attesting to meaningful use of certified EHR technology

Please send suggestions and comments regarding the Certified Health IT Product List (CHPL) to ONC.certification@hhs.gov, with "CHPL" in the subject line.

Vendors or developers with questions about their product's listing should contact their certification body that certified their product.

STEP 1: TO WHICH EDITION OF ONC HIT EHR CERTIFICATION ARE YOU ATTESTING?

2011 Edition

Combination of 2011 and 2014 Edition

2014 Edition

USING THE CHPL WEBSITE

To browse the CHPL and review the comprehensive listing of certified EHR products, follow the steps outlined below:

1. Select the EHR Certification Criteria Edition for attestation (2011 Edition, Combination of 2011 and 2014 Edition, 2014 Edition)

- 2011 Edition List of EHR products that are certified to 2011 Edition certification criteria.
- 2014 Edition List of EHR products that are certified to 2014 Edition certification criteria.
- Combination of 2011 and 2014 Edition List of EHR products that are certified to 2011 Edition certification criteria AND/OR equivalent 2014 Edition certification criteria.
- 2. Select Practice Type (Ambulatory or Inpatient). Practice Type selection available only for '2011 Edition' and 'Combination of 2011 and 2014 Edition' attestation
- Select the "Browse" button to view the list of all CHPL products

To obtain a CMS EHR Certification ID, follow the steps outlined below:

- Select the EHR Certification Criteria Edition for attestation (2011 Edition, Combination of 2011 and 2014 Edition, 2014 Edition)
- Select Practice Type (Ambulatory or Inpatient). Practice Type selection available only for '2011 Edition' and 'Combination of 2011 and 2014 Edition' attestation 2
- 3. Search for certified complete EHR products or EHR modules by browsing all products, searching by product name, CHPL product number, vendor name, product
- classification, or criteria met. A search by clinical quality measures (CQMs) is available only for 2014 Edition attestation
- 4. Add certified complete EHR product(s) or a combination EHR module(s) to cart to determine if selected product(s) meet 100% of the required criteria to demonstrate meaningful use
- 5. Request a CMS EHR Certification ID for CMS registration or attestation

ONC HIT Website | Download CHPL Product Information | Privacy Policy Office of the National Coordinator for Health Information Technology

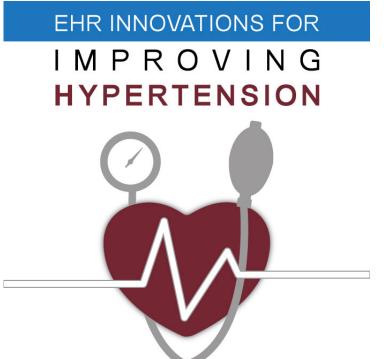
Research on the Safety of Health IT



- IOM 2012: More research is needed to improve the safety of health IT
- AHRQ 2014 appropriation: \$4 million for new research grants
- February 2014: Two funding notices posted
- September 2014: Four new grants awarded
- Dr. David Bates will be improving the CPOE Evaluation Tool currently used by Leapfrog

EHR Innovations for Improving Hypertension Challenge

- Identify the most successful tools and approaches for blood pressure treatment and control used by individual practices (Phase 1: Submissions due October 6, 2014)
- Spread these to new practices and demonstrate success (Phase 2: Submissions Due July 31, 2015)
- Hypertension Challenge URL -<u>http://challenge.sites.usa.gov/challeng</u> <u>e/ehr-innovations-for-improving-</u> <u>hypertension-challenge/</u>



CHALLENGE





Build the foundation and develop a roadmap for an ONC Health IT Safety Center

- Engage Stakeholders
- Public Private Partnership
- Identify Highest Priority Activities to Promote Safe Use of EHRs
 - Review evidence on HIT Safety Related Events
 - Provide education on identifying and preventing HIT related safety events
 - Develop resources and tools to improve Health IT Safety and promote the safe use of EHRs
 - Evaluate progress on HIT safety



Please follow our progress on HealthIT.gov

Thank you!

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HIT Safety: Progress Made and Challenges Ahead

Health IT Week

September 19, 2014

